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# **NEW NOT-FOR-PROFIT**

## **INVESTORS ARE NEEDED**

### 07.06.2023 | 15:30

Ca L'Alier – Sala Ciutats



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## NEW NOT-FOR-PROFIT INVESTORS ARE NEEDED

Introduction: Bernhard von Grünberg

Mieterbund Bonn/Rhein-Sieg/Ahr e.V.: Bernhard von Grünberg

**NBBL: Christian-Marius Styrke** 

**OBOS: Hans Olav Syversen** 



### Bernhard von Grünberg Chairman

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### **Social Housing Festival Barcelona 2023**



Wohnungsbaugenossenschaft Zusammenstehen eG

### A particular experiment in Bonn Bernhard von Grünberg

Chairman, Deutscher Mieterbund Bonn/Rhein-Sieg/Ahr e.V.

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### History of housing in the Federal Republic of Germany

- In the 1980s there were still 3.4 millions of not-for-profit rental apartments
- Those apartments were permanently provided for broad parts of the population as part of the public welfare system. The investors got only 4% of interest on their equity capital.
- In the 1970s a large number of apartments was built due to the housing shortage that time.
- The interest rates during that period were approximately at 8%. Additional public subsidies were necessary to ensure that tenants could actually pay the rent.
- In 1989 the CDU/FDP (conservative/liberal) government in Germany abolished the not-for profit housing act. The housing stock was assigned to the equity providers and the focus on public welfare was abandoned.



- Statistics assumed that the number of inhabitants in Germany would shrink in the future.
- The public sector (the state and the municipalities) alone sold more than 600.000 units.
- The buyers were often companies guided by the financial markets. They acquired over 800.000 homes since the year 2000.
- They realized profits by increasing rents, reducing staff and neglecting the maintenance of the housing stock.





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### The current situation at the housing market

- The number of subsidized rental homes went down from 3 million in 1990 to 1 million currently
- The forecast by statisticians has not come true, the population of Germany was and is still rising.
- The number of completed buildings has fallen continuously since 1990 but has now been rising slightly again over the last years.
- Approximately 300.000 units were built in 2021. The current federal government has decided that 400.000 homes should be built annually, 100.000 subsidized by the public sector.
- We are actually far from achieving that number.



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DMB

### The current situation at the housing market

- Currently more commitments to build more units are coming to an end.
- A sharp wave of rent increases. Since 2010, the rents in Berlin have almost doubled, nearly the same increase has been taking place in Bonn.
- It is difficult for low- and medium income households to find a home.



- In general investors build homes for high income groups. We need investors who are oriented towards not-for-profit housing.
- Cities must provide land for lower prices.
- The City of Bonn decided to give their land exclusively under leasehold law (Erbpacht) with an interest of 1%.
- New residential building projects in Bonn should have a quota of social housing of 40%.



- The tenant's association Mieterbund Bonn/Rhein-Sieg/Ahr e.V. has decided not only to demand the building of affordable housing but to act as an investor.
- We joined forces in a particular way. Together with the association of landlords and the welfare organizations of the catholic and protestant churches, Caritas and Diakonie we founded the cooperative "Zusammenstehen e.G." (Standing together)



- We selected the form of a housing cooperative so that future residents are responsible for their own housing environment.
- Surpluses must flow into new housing projects, meaning we are a stable partner for the city of Bonn also in the future.
- The City of Bonn sold the plot for the buildings for a sharply reduced price.
- The law of building not-for-profit housing in North-Rhine-Westphalia provides subsidies with 0% interest over a period of 15 years.



- Only 60 % of the loan has to be repaid. The cooperative has undertaken to enter a commitment of at least 30 years.
- You need an equity capital of 10%.
- As a result, our cooperative "Zusammenstehen" (Standing together) has to provide approximately 1,55 Million Euro for the necessary equity capital.
- According to the statutes of the cooperative an interest of 2% will be charged.
- The statutory option to increase rents totally is 1,8% p.a.
- The federal government is planning a new not-for-profit housing act, enabling similar bodies like our cooperative can be easier established in the future.



# Thank you!

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www.zusammenstehen-bonn.de

## **zusammen** stehen<sub>e</sub>







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# The Co-operative Housing Federation of Norway (NBBL)

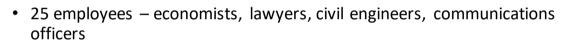






# The Co-operative Housing Federation of Norway (NBBL) – an umbrella organisation

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- Mission:
  - Advocacy

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- Beneficial economic, legal and political regulation for the Cooperative associations
- Services to members
  - Legal services
  - Training a variety of courses, especially in organizational work and law
- Media campaigning



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### Housing in Norway 2023







The majority live well, have a high housing standard, good maintenance and to a large extent personal ownership of the homes





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- Population: 5 505 582
- Number of homes:
- Persons/Home:
- Households:
- Co-opertive ownership homes:
- Rented homes:

2 666 507 2,04 2 545 902

600 000 (Appr.) 860 000 (Appr.)





41 Co-operative housing Associations

1,2 million Members

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608 000 Housing units

Housing associations 15 800

## The Co-operative Housing Federation of Norway (NBBL)









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### Co-opertive ownership 80 % home ownership today









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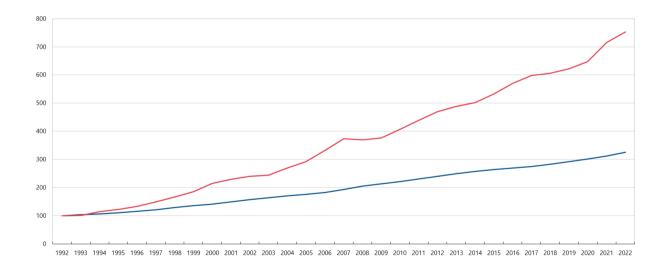
RRI

OBOS

### Housingprices and wages

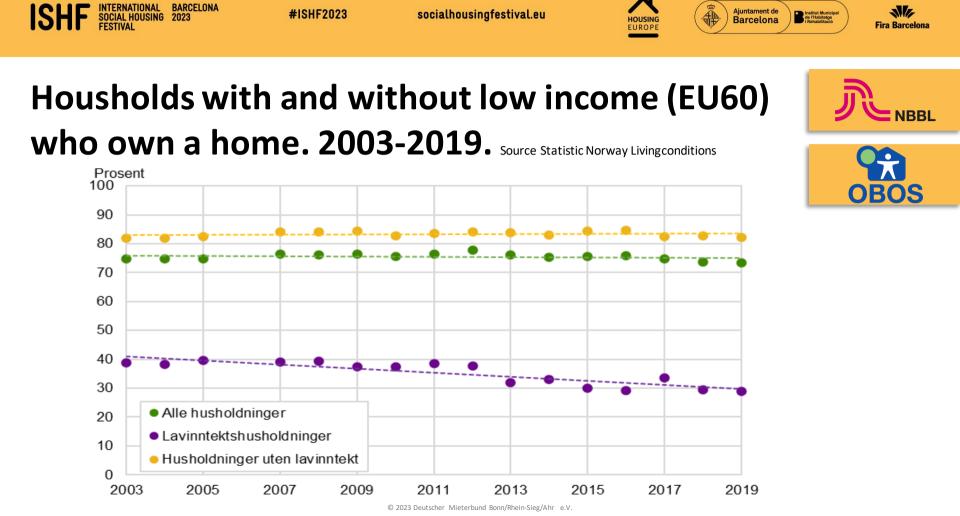
Boligpriser og årslønn

Indeks 1992=100



- Årslønn

----- Boligpriser





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### **Roles in the housing sector**

### State

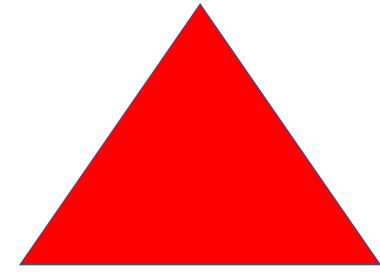
- Laws and regulations
- Financing of housing for low-income groups (Norwegian State Housing Bank)





### **Municipalities**

- Spatial planning and construction matters
- Housing for the disadvantaged



### Private

- Housing construction
- Financing
- Sale, Residential rental
- Maintenance, rehabilitation





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Co-operative Housing is strictly regulated through separate legislation

### **Co-operative housing associations**

### Main activities

- Building new housing co-operatives and condominiums for the shareholders
- Business management
- Technical assistance to housing co-ops and condominiums undergoing rehabilitation
- Estate agency business









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**Co-operative Housing Association** 



# Provide housing to members



Members of the Co-operative Housing Association

- 1. Membership is mandatory to be a shareholder in a Housing Co-op
- 2. The principle of seniority
- 3. Right of first refusal



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- How long you have been a member determines who is entitled to right of ٠ first refusal
- The membership can be passed down (or up) within generations ٠

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## **Right of first refusal**

Existing shareholders are entitled to the right of ٠ first refusal

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### Housing co-ops vs condominiums: common ownership

### Housing co-op

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No right to rent out ٠

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Possibility to finance common loans ٠

### Condominuims

- Right to rent out
- No possibility to finance common loans •



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Co-operative housing associations and their responsibilities

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- The associations have business management agreements with ٠ affiliated housing co-ops and other housing co-ops, condominiums etc.
- These include: .

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➤Financial management

➤Technical assistance

➢Legal assistance

➤Training

Maintenance

➢ Rehabilitation

➢Other







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## **Business management agreements**

• Usually terminable after 6 months

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- Terminable (max) 5 years after entering
- 2/3 majority at annual general meeting necessary





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### Maintenance in housing co-op

The unit •

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- The owner/shareholder is responsible of keeping their unit in good ٠ condition
- Common parts of the building/outdoor area ٠
  - The board of the housing co-operative is responsible for keeping ٠ the building and property in good condition





51/2

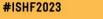
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# All owners must pay their share of the common expenses

- Common expenses are divided among the shareholders
  - The share of the expenses is usually determined by unit size divided by the size of all the units

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• Some expenses are split per unit

## **Covering expenses**

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How is maintenance and rehabilitation financed in a co-op?

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Major upgrading and rehabilitation

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• Daily maintenance

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- Monthly common expenses
- Loan
  - The housing co-operative/condominium usually finance maintenance by borrowing money from a private bank
  - Unless the general meeting agrees by at least to-thirds majority, the board may not decide to raise a loan which is secured by mortgages at 1. position priority

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## Non-payment of common expenses

- The owner may be forced to sell
  - Formal warning required
  - Enforced sale may be ordered by the district court in accordance with the Enforcement Act
- License for common expenses
  - As security for joint expenses, the cooperative has a claim on the ownership share/property 20 000 Euro











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# Affordable Housing New Models

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## **Rent to Own**

- Rent a home at market price
- Option to buy the home
- Price determined when the "rent to own" agreement was entered into
- Most common model in Norway
- Approx. 10 Co-operative Housing Assosiations and others





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OBOS was founded in 1929 with the statutory purpose: To obtain housing for members and to manage the homes and operate other activities for the benefit of the members. Today OBOS has over 500 000 members and operates both in Norway and Sweden.



### Everyone should be able to own their own home

## Bostart - "Fresh start"

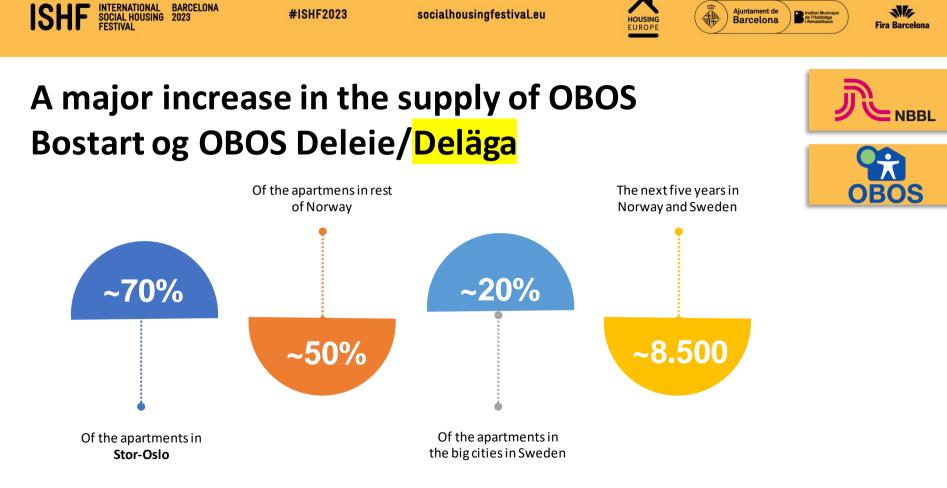
- Buy a new apartment to a reduced price; approximately 10% off market price.
- Membership and proof of financing required
- OBOS has the right to buy the apartment back if you want to sell
- Price is then adjusted for price developments in the housing market



## Deleie - "co-ownerhsip"

- Buy half an apartment or more, and live in all of it.
- Minimum 50%, can be increased later
- The buyer and OBOS are legally co-owners of the apartment
- You pay rent to OBOS for the part you don't own yourself
- Reducing the equity you need to get a loan in the bank





Apartments sold with Bostart and Deleie

Around **1180** 

## Ca. 1 of 4

apartments sold with Deleie

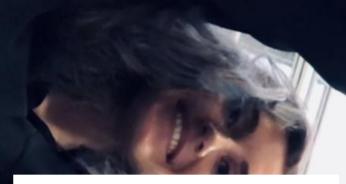
Bostart-buyers 40 years and younger

63%

Deleie-buyers 40 years and younger

80%





# A shared responsibility



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## **Time for your questions**



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Thank you! Vielen Dank! Tussen Tack!